

Agenda

Board of Directors Working Session April 26, 2025, 8:00 a.m.

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THEME – Ensure that REDI stays nimble and proactive during this unprecedented and fast changing time

- How do we continue to leverage and enhance the competitive advantages of Rockville?
- How to we build on our strategic plan from FY25 what do we continue and what do we change?
- How do we respond to the changing Federal environment?
- How can we be ready to take advantage of opportunities?

7:30 Breakfast Bites/Networking

8:00 Welcome and Goals for Session......Nancy Regelin

8:30 Presentation......Stephen Rice, Deputy Secretary of Commerce – How is the State leading economic development

8:50 Discussion

Breakout Sessions

Topics will be discussed in breakout sessions with report back to the full group

9:15 Break Out Session Number 1 – BRAINSTORM

What opportunities and leveraging of assets can REDI impact in FY26 – what FY25 Strategic Initiatives should be retained, what should be tweaked, and what new opportunities/initiatives should be considered.

- What are our inherent assets that we should promote?
- How can we leverage efforts of partners/who could be additional partners?
- How can REDI impact:
 - Technical innovation sectors like bio/life science, med tech, pharma, AI, robotics, quantum, aerospace/navigation, small scale nuclear, etc.
 - How can we continue to support and grow small scale manufacturing and small business – which is a great opportunity for building generational wealth and local community businesses?
 - o How do we continue to cultivate thriving commercial districts?
 - How to we encourage the identity of Rockville for cultural amenities and destination marketing?

Bring Back to the Full Group: Ideas how REDI can move the needle on current opportunities and challenges

10:00 Return to Group for Discussion and Report Out and Identify Common Themes

10:30 Break

10:45 Break Out Session Number 2 - REFINEMENT

<u>From the First Break Out Discussion – Prioritize Goals for FY26 and brainstorm</u> some suggested tactics

Things to consider:

- What are our most pressing needs?
- What is low hanging fruit?
- Where does Rockville continue to be strong despite recent challenges to the economy?
- What investment do we recommend be made to help achieve our goals?
- How do we leverage partnerships?
- What markets should we target?

Bring Back to the Full Group: A prioritized list of the top 4 goals for FY26 as wells as any tactic suggestions

11:30 Return to Group for Discussion and Report Out

11:45 - Closing Discussion

Noon – Adjourn